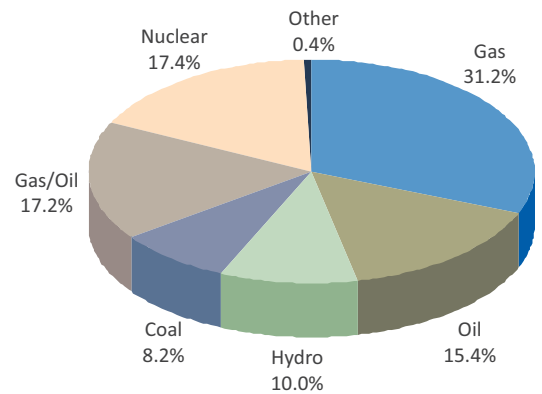


# Your Community Partner

NEPGA is the largest trade association representing competitive electric generating companies in New England. NEPGA members' plants represent 85 percent, or nearly 27,000 megawatts (MW) of all the available generating capacity in the region.

Not only do we provide the majority of the electric power for New England, we fuel it from a diverse portfolio of plants, including natural gas, oil, coal, hydro, nuclear, biomass and refuse facilities. Our plants are not only diverse they are also highly efficient and extremely reliable. Since the advent of New England's competitive electric markets in 1999, our plants have led the increase in generator availability from 81 percent to the current 88 percent.

We have a core mission to promote sound energy policies which will further economic development, jobs, and balanced environmental policy. Within New England, NEPGA companies provide over 5,450 well-paying, highly skilled jobs to the states' workforce at our plants. From the plant operator to the office staff our employees have a shared commitment to excellence in all aspects of operations, steadfastly meeting safety, reliability and environmental standards. Nearly half of our companies have the distinction of being listed on the Fortune 500 list.



NEPGA members have over 100 facilities throughout New England, located in 75 towns and cities throughout the region. Our companies are significant taxpayers, making direct payments of nearly \$190 million in taxes to states and their cities and towns, not to mention millions of dollars paid in income taxes by employees. In fact, in many towns throughout New England, our plants represent the largest single taxpayer. We also further economic development within the region by supporting local vendors and infusing hundreds of millions of dollars back into host communities.

The desire to be a good corporate neighbor, contributing to civic and charitable endeavors of the host community, is a shared value across NEPGA's companies. During 2009, our companies directly contributed nearly \$3 million dollars to charitable causes. Whether it's sponsoring a youth athletic team or building an educational learning center, NEPGA companies step up to the plate. Whether it's constructing a much needed road for a town or supporting a local hospital, NEPGA members are uniquely committed to positive community involvement.

We recognize today's economic challenges, and appreciate the vital service our plants provide to the region. The product we manufacture – electricity – is a necessity for all our homes and businesses. We can't light our homes, wash our clothes or use our computers without our product. Businesses can't make products, hire workers or contribute to local economic development without our product. A continued commitment to sustainable competitive electric markets in New England is key for us to continue providing this essential product in an efficient, cost-effective, reliable and socially responsible manner.



## NEW ENGLAND

- Our members own and operate over 100 plants throughout New England, totaling nearly 27,000 MW or 85% of the total generation capacity in the region.
- These plants rely upon a diverse fuel mix including natural gas, oil, coal, hydro, nuclear, biomass and refuse.
- NEPGA member companies are major regional employers, providing over 5,450 well-paying, highly skilled jobs to New England's workforce.
- Our plants are significant taxpayers in the region, providing nearly \$190 million in state and local taxes in 2009.
- Our companies are good neighbors, serving on nonprofit boards and contributing millions of dollars to charitable organizations throughout New England.
- Thousands of local vendors are used by our plants for daily operations, with hundreds of millions of dollars infused into the local New England economy as a result.

